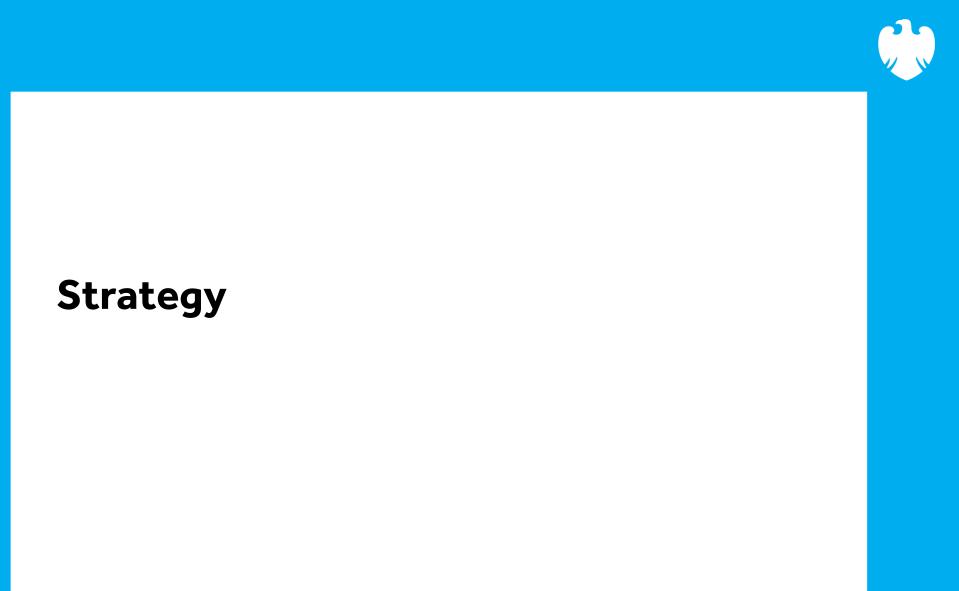
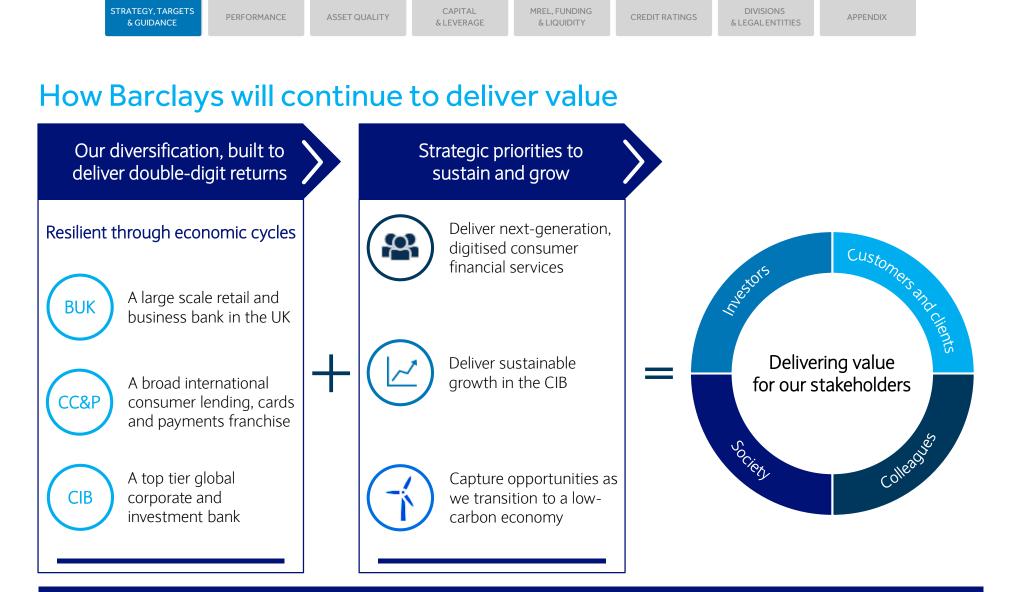
# **Barclays PLC**

Q1 2022 Fixed Income Investor Presentation

28 April 2022

# **BARCLAYS**

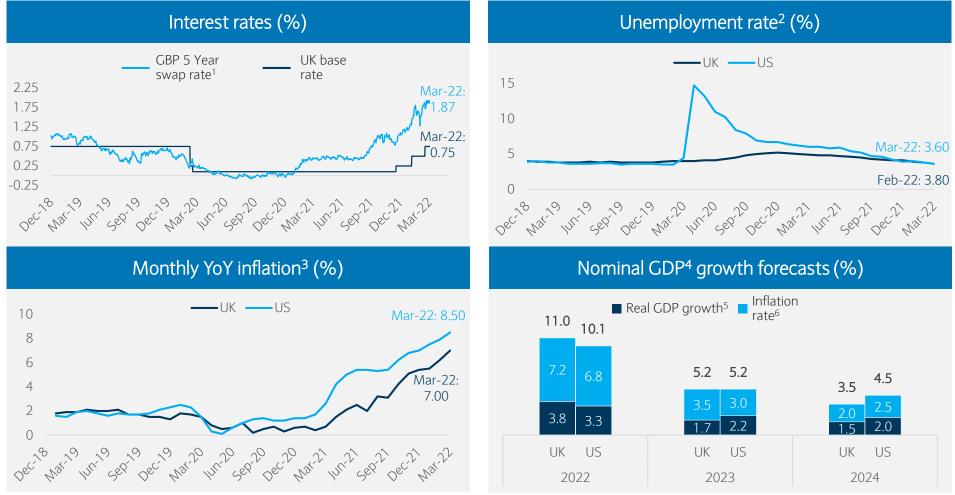




A diversified combination of strong businesses, together with clear strategic priorities, positions us to deliver value to all of our stakeholders

#### **BARCLAYS**



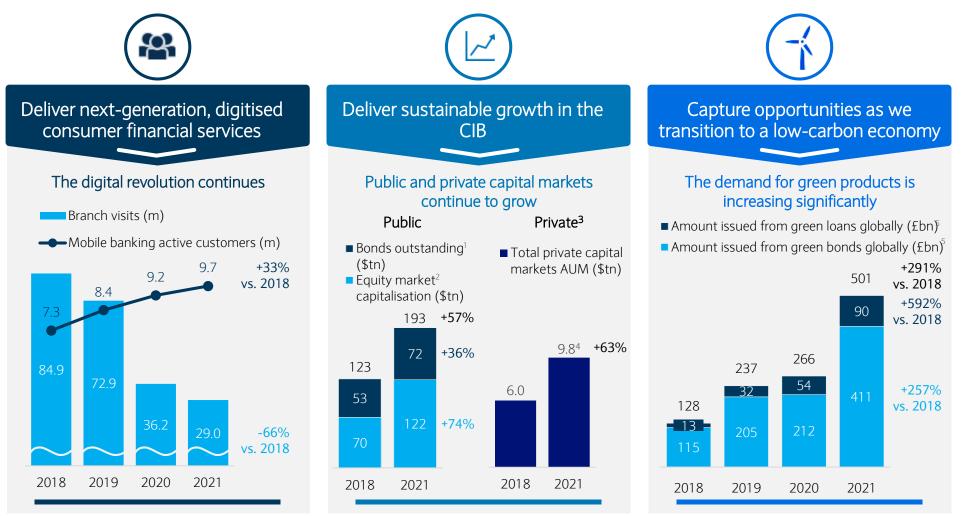


<sup>1</sup> UK Pound Sterling SONIA OIS Zero 5 Year Point (Refinitiv: GBPIOIS5YZ=R) |<sup>2</sup> UK unemployment rate (Refinitiv: GBLOU=ECI) and US unemployment rate (Refinitiv: USUNR=ECI) |<sup>3</sup> UK CPI YY (Refinitiv: GBPICY=ECI) and US CPI YY NSA (Refinitiv: USCPNY=ECI) |<sup>4</sup> Calculated by taking the sum of real GDP forecasts and inflation rates based on CPI FY % changes |<sup>5</sup> Median UK GDP annual average % change based on polls as of 25<sup>th</sup> April 2022. Median US GDP annual average % change based on polls as of 11<sup>th</sup> April 2022 (Refinitiv: Economic Indicator Polls) |<sup>6</sup> Median UK CPI FY % change based on polls as of 11<sup>th</sup> April 2022 (Refinitiv: Economic Indicator Polls) |





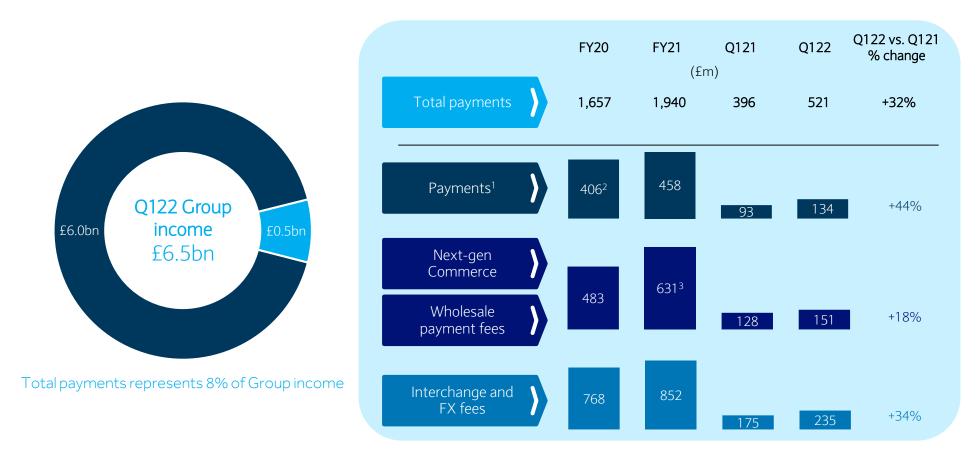
### market and societal trends



<sup>1</sup> Bonds represent debt issuance outstanding for Investment Grade (Source: Bloomberg Barclays Global Aggregate Index LEGATRUU) and high yield (Source: Bloomberg Barclays Global High Yield Index LG30TRUU) | <sup>2</sup> Source: Bloomberg WCAUWRLD Index representing the market capitalisation from all shares outstanding. Data does not include ETFs and ADRs | <sup>3</sup> Source: Preqin "Future of Alternatives 2025" data excl. Hedge Funds | <sup>4</sup> Based on data as of H121 | <sup>5</sup> Source: Refinitiv green bond guide | Note: Charts may not sum due to rounding |







# Targeting strong double digit CAGR income growth FY20-FY23 across the Group's payments businesses, capitalising on investment in the platform

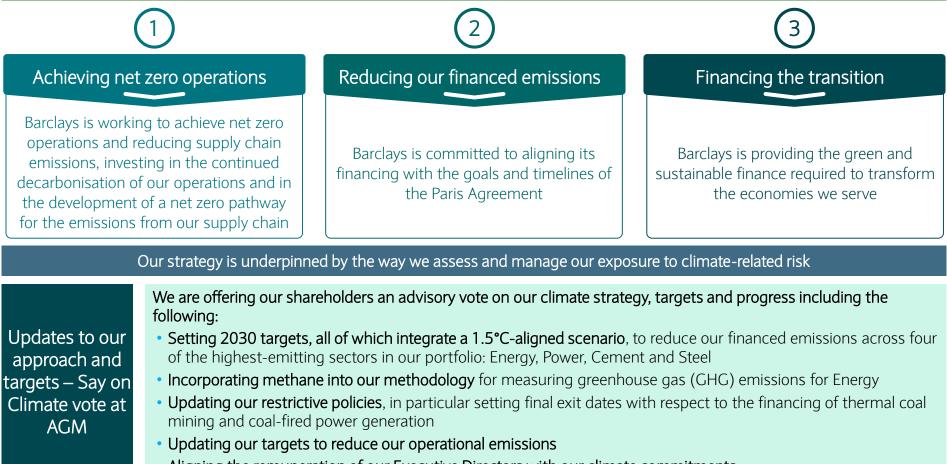
<sup>1</sup> Includes merchant acquiring and gateway services, B2B cards issuing, and corporate cards revenues |<sup>2</sup> FY20 excludes £(101)m related to the revaluation of Visa preference shares |<sup>3</sup> Includes a gain within Next-gen Commerce in Barclays UK | Note: Charts may not sum due to rounding |



& LEGAL ENTITIES

# Our climate strategy and updates to our approach and targets

In March 2020 Barclays announced its ambition to be a net zero bank by 2050, becoming one of the first banks to do so. We have a strategy to turn that ambition into action and have announced a number of important updates to our approach and targets



Aligning the remuneration of our Executive Directors with our climate commitments

#### **BARCLAYS**

Capital adequacy CET1 ratio 13-14% CET1 ratio 13.8%

# Capital distributions Progressive ordinary dividend, supplemented as appropriate,

including with share buybacks

Cost: income ratio <60%

Cost efficiency

**APPENDIX** 

DIVISIONS

& LEGAL ENTITIES

**CREDIT RATINGS** 

Group targets over the medium term



Returns

Group RoTE >10%

Continue to target a RoTF >10% in 2022

Capital adequacy

MREL, FUNDING

& LIQUIDITY

# Resilient Q122 profitability, continue to target a RoTE >10% in 2022

CAPITAL

& LEVERAGE

STRATEGY, TARGETS

& GUIDANCE

Q122 metrics

Returns

Group RoTE 11.5%

Cost efficiency

Cost: income ratio 63%

PERFORMANCE

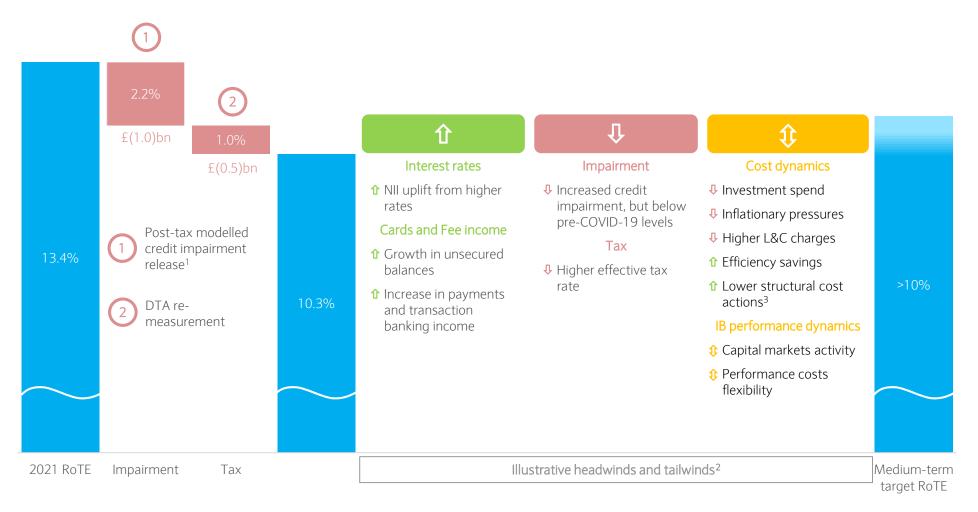
ASSET QUALITY



DIVISIONS

& LEGAL ENTITIES

# Barclays is well-positioned to deliver sustainable double digit returns



<sup>1</sup> Post-tax equivalent of Stage 1 and 2 impairment release of £1,346m | <sup>2</sup> Bars not to scale | <sup>3</sup> 2021 structural cost actions reduced the 2021 RoTE by 1.1% | Note: Charts may not sum due to rounding |



STRATEGY, TARGE & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX			
Outlook										
Returns	• Barclays co	ntinues to targ	get a <b>RoTE o</b>	f >10% in 202	22					
Income		<ul> <li>Barclays' diversified income streams position the Group well for the current economic and market environment and rising interest rates</li> </ul>								
Costs	<ul> <li>Given £0.5bn of litigation and conduct charges in Q122 and current expectations for inflation and performance costs, Barclays now expects total FY22 costs to be around £15.0bn<sup>1</sup></li> </ul>									
Impairment	expected to	<ul> <li>Acknowledging geopolitical uncertainty and cost of living pressures, the impairment charge is expected to remain below pre-pandemic levels in coming quarters given reduced unsecured lending balances and appropriate coverage ratios</li> </ul>								
Capital	<ul> <li>Barclays continues to target a CET1 ratio within the range of 13-14%</li> </ul>									
Capital returns	with share the intentic requiremen	porates a proc buybacks. <b>Bar</b> <b>n would be to</b> ts being reach	clays remain launch it as ned with the	s committed soon as prace SEC and the	to the £1bn cticable follow appropriate 2	<b>share buybac</b> ving resolutio 20-F filings ha	<b>k programm</b> n of filing aving been m	he and		

# BARCLAYS



# Performance

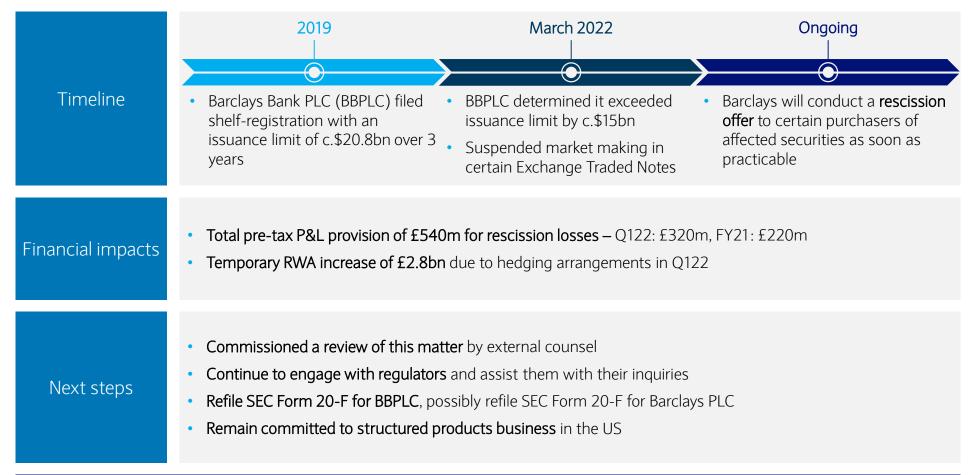
STRATEGY, TARGE & GUIDANCE	TS PERFORMANCE ASSET (	QUALITY CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX				
<b>Resilient Q</b>	122 perform	ance desp	ite eleva	ated L&(	C <sup>1</sup> char	ges, with				
Group inco	Group income up 10% YoY reflecting growth across all businesses									
Resilient profitability• PBT of £2.2bn after absorbing £0.5bn of L&C charges, and 11.5% RoTE.Income £6.5bn										
Consumer recovery	<ul> <li>Benefit of higher i trends in UK and</li> </ul>	sitive	Cost: income ratio 63%							
Strong CIB	<ul> <li>CIB income up 10</li> </ul>	PBT <b>£2.2bn</b>								
income	delivering a strong	g performance in b	oth FICC and	Equities		RoTE <b>11.5%</b>				
Costs impacted by L&C		<b>Total costs up 15% YoY</b> – driven by higher L&C charges, operating costs ex-L&C charges up 1% YoY								
Low impairment charge		<b>nt charge (LLR<sup>2</sup>:15</b> mic levels, and mai		0		CET1 ratio 13.8%				
Capital		. Barclays remains me and the intenti				TNAV per share <b>294p</b>				

<sup>1</sup> Litigation and conduct |<sup>2</sup> Loan loss rate |<sup>3</sup> Please refer to the supplementary information on pages 31 to 32 of the Barclays PLC Results Announcement for further details |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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## Over-issuance of securities in the US



New shelf registration with the SEC expected to be filed as soon as practicable, issuance to resume thereafter



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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## Limited exposure to Russia, Ukraine and Belarus

Barclays has no physical business operations in Russia, Ukraine, or Belarus

- No physical presence in Russia, Ukraine or Belarus
- No undertakings in Russia, Ukraine, or Belarus



- Significant reduction in exposures to Russian counterparties
  - Gross derivative assets exposure minimal. Exposure to Russian counterparties can arise from the facilitation of client activity
  - Nostro exposure minimal (deposits with Russian banks to facilitate Rouble payments arising from trading activities)
- Traded credit exposures with Russian issuers (bond and CDS positions to facilitate client activity) not material for both year-end 2021 and period end Q122
- Private Bank exposure primarily consists of loans to Russian clients<sup>1</sup> (vast majority are outside of Russia) all of which are wellcollateralised with LTV <50%. Collateral consists of properties outside of Russia and international listed, liquid financial assets

#### Ongoing activity

- Helping clients manage their exposures and reduce risk
- Working with policy makers to comply with sanctions
- Ongoing monitoring of any second order impacts

<sup>1</sup> Clients resident in or nationals of Russia | Note: Figures as of 31.03.2021, unless otherwise stated |

- Heightened cyber defence
- Monitoring the real economy transmission through supply chain disruptions and inflation



FEGY, TARGETS	PERFORMANCE	ASSET QUALITY	
GUIDANCE	PERFORMANCE	ASSETQUALITY	

STRAT

& (

CAPITAL & LEVERAGE MREL, FUNDING & LIQUIDITY

# **Global Markets: Performance drivers**



#### **Business mix**

- Business and geographic diversification
- Minimal exposure to Russia
- Limited commodities franchise

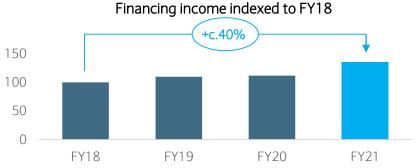
#### Proactive in managing risks

- Proactive management of Russian risk
- Dynamic position management during volatility

#### Served our clients in challenging markets

- Strong performance from client intermediation across the franchise
- Growth in financing balances

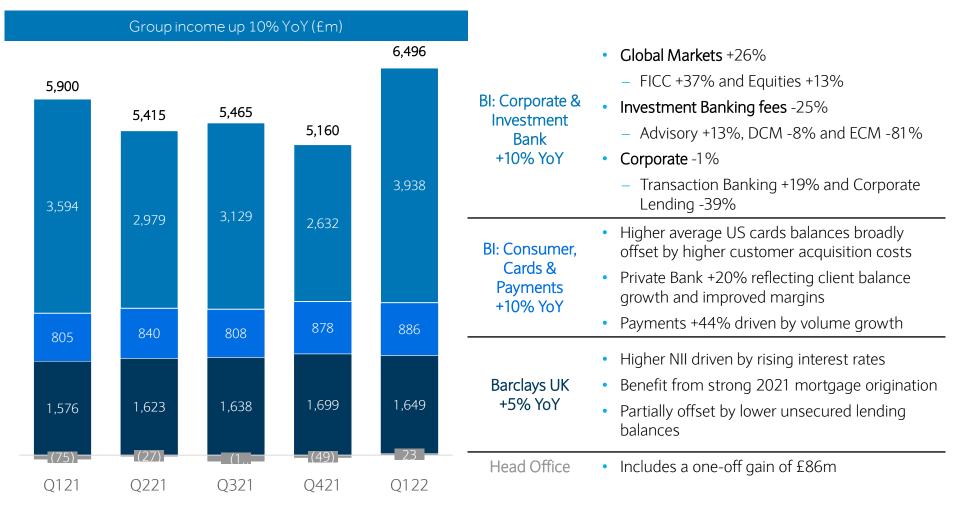
• Q122 financing income +c.10% QoQ





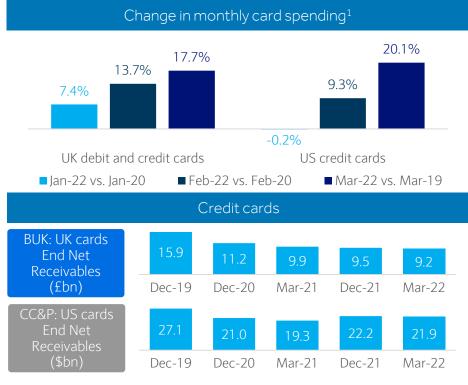
STRATEGY, TARGETS & GUIDANCE     PERFORMANCE     ASSET QUALITY     CAPITAL & LEVERAGE     MREL, FUNDING & LEVERAGE     CREDIT RATINGS     DIVISIONS & LEGAL ENTITIES	APPENDIX	
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## Income: 10% growth YoY





	STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
Mortgage growth continues, well positioned for rising rates and								
optir	nistic ał	pout rea	covery i	n unsec	cured le	nding		



- Balances down QoQ due to seasonality and continuing elevated repayment levels
- Recovery in spending expected to drive growth in unsecured lending balances
- Expect income headwinds from higher acquisition costs as new accounts and balances grow, particularly in the US



- Strong mortgage flow from new applications, with net balances up  $\pm 1.0 \text{bn}$  QoQ and  $\pm 7.2 \text{bn}$  YoY in Q122
- Q122 margins have reduced from the levels seen in FY21

Croupr		Scholeney	
Illustrative Group income impact from a 25bps	Year 1	Year 2	Year 3
upward parallel shift in interest rate curves <sup>2</sup> (£m)	c.275	c.375	c.525

Group NII interest rate sensitivity

- Barclays is well positioned for a rising rate environment given significant deposit balances
- The scenario above assumes a 25bps parallel shift in interest rates, with the additional benefit in years 2 and 3, primarily reflecting the structural hedge being reinvested in higher yielding swaps
- Around two thirds of the Group income benefit from the illustrative 25bps upward parallel shift is in BUK, with the remaining in Bl
- Given recent moves in the yield curve and the increase in hedge notional, the structural hedge contribution in FY22 is currently expected to be materially higher than in FY21

<sup>1</sup> UK debit and credit cards data based on Barclays debit and credit cards transactions, as per the monthly Barclays UK Consumer Spending Report. UK credit cards spend excludes balance transfers | <sup>2</sup> See slide 26 for more details |



# Costs: Q122 costs increase largely driven by L&C charges

ASSET QUALITY

CAPITAL

& LEVERAGE

MREL, FUNDING

& LIQUIDITY

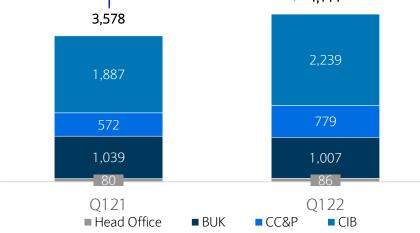


PERFORMANCE

STRATEGY, TARGETS

& GUIDANCE





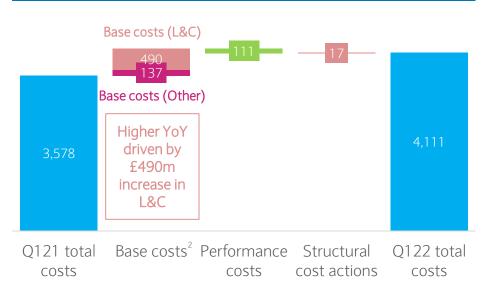
- Q122 total costs increased £0.5bn YoY driven by:
  - Provision in CIB of £320m relating to the over-issuance of securities in the US<sup>1</sup>
  - Increase in CC&P operating expenses mainly due to customer remediation costs of £181m on a legacy loan portfolio
  - Continued investment and business growth, partially offset by lower performance costs and efficiency savings
- Q122 total costs excluding L&C charges up 1% YoY

Q122 base costs up YoY (£m)

DIVISIONS

& LEGAL ENTITIES

**CREDIT RATINGS** 



• Q122 base costs were up YoY by £627m, largely driven by higher L&C charges

<sup>1</sup> Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £240m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |<sup>2</sup> Costs excluding structural cost actions and performance costs |

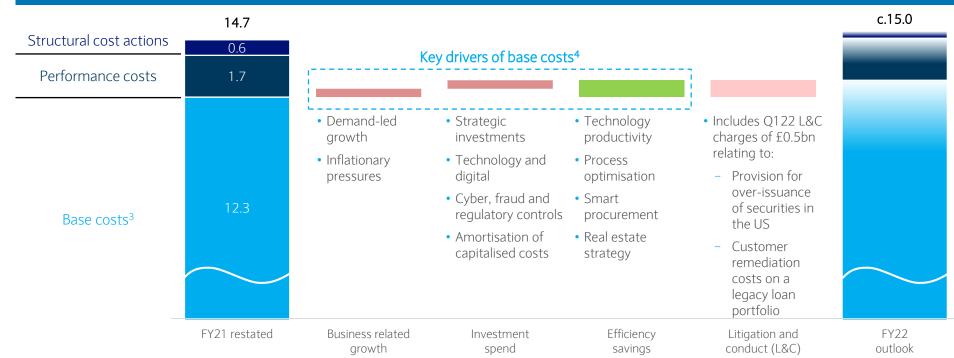


STRATEGY, TARGETS

& GUIDANCE

# Barclays now expects total FY22 costs to be around £15.0bn<sup>1</sup>

FY21<sup>2</sup> to FY22 costs outlook (£bn)



- FY22 base costs reflect higher L&C charges, inflationary pressures, volume-related growth and investments, partially offset by efficiencies
- FY22 structural cost actions are expected to be materially lower than FY21
- FY22 performance costs will be dependent on business performance and Group returns

#### Given £0.5bn of litigation and conduct in Q122 and current expectations for inflation and performance costs, Barclays now expects total FY22 costs to be around £15.0bn<sup>1</sup>

<sup>1</sup> Group cost outlook is based on an average USD/GBP FX rate of 1.31 during 2022 and subject to foreign currency movements |<sup>2</sup> FY21 financials have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. Barclays has a total provision of £400m (post-tax impact of £410m) relating to the over-issuance of securities in the US, £320m (post-tax impact of £240m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |<sup>3</sup> Costs excluding structural cost actions and performance costs |<sup>4</sup> Bars not to scale | Note: Chart may not sum due to rounding |



STRATEGY, TARGETS & GUIDANCE DIVISIONS

& LEGAL ENTITIES

# Q122 Barclays UK

 $RoTE \ of \ 15.6\% \ reflecting \ higher \ rates, \ partially \ offset \ by \ mortgage \ margin \ compression, \ with \ Q122 \ NIM \ of \ 2.62\% \ reflecting \ higher \ rates, \ partially \ offset \ by \ mortgage \ margin \ compression, \ with \ Q122 \ NIM \ of \ 2.62\% \ reflecting \ higher \ rates, \ partially \ offset \ by \ mortgage \ margin \ compression, \ with \ Q122 \ NIM \ of \ 2.62\% \ reflecting \ higher \ rates, \ partially \ offset \ by \ mortgage \ margin \ compression, \ with \ Q122 \ NIM \ of \ 2.62\% \ reflecting \ higher \ rates, \ partially \ offset \ by \ mortgage \ margin \ compression, \ with \ Q122 \ NIM \ of \ 2.62\% \ reflecting \ higher \ rates, \ partially \ rates \ rate$ 

<b>Income</b> £1.6bn <i>Q121: £1.6bn</i>	<b>Costs</b> £1.0bn Q121: £1.0bn	<ul> <li>Income up 5% capturing the benefit from rising interest rates</li> <li>NIM increased 13bps QoQ driven by higher rates, partially offset by mortgage margin compression</li> </ul>	Total income (£m)	Q121 1,576 295 1,281	Q221 1,623 318 1,305 Non-inter	Q321 1,638 335 1,303 rest income	Q421 1,699 386 1,313	Q122 1,649 310 1,339
Cost: income ratio 61% Q121: 66%	Impairment £48m Q121: £77m	<ul> <li>FY22 NIM expected to be between 2.70% – 2.80%<sup>2</sup></li> <li>Costs down 3% driven by lower operational costs and efficiency savings, partially offset by</li> </ul>	Net interest margin (NIM)	2.54%	2.55%	2.49%	2.49%	2.62%
Loan loss rate 9bps Q121: 14bps	<b>PBT</b> £0.6bn <i>Q121: £0.5bn</i>	<ul> <li>Impairment charge of £48m reflecting lower unsecured lending balances and lower delinquency rates</li> </ul>	Costs (£m)	1,039	1,097	1,051	1,243	1,007
RoTE	Average	<ul> <li>Loans<sup>3</sup> decreased £1.5bn QoQ</li> <li>Growth in mortgages of £1.0bn</li> </ul>	Impairment (£m)		(520)		(59)	10
15.6% Q121: 12.0%	<b>equity<sup>1</sup></b> £10.1bn Q121: £9.9bn	<ul> <li>Reduction in business banking of £2.3bn, primarily due to lower ESHLA<sup>4</sup> portfolio carrying value</li> </ul>	Loans <sup>3</sup> (£bn)	206	208	209	209	207
Loan:	RWAs	<ul> <li>Reduction in credit card balances of £0.3bn</li> </ul>		_				
deposit ratio 85% Dec-21: 85%	£72.7bn Dec-21: £72.3bn	<ul> <li>Customer deposits<sup>5</sup> broadly stable QoQ maintaining a strong loan: deposit ratio of 85%</li> </ul>	Customer deposits⁵ (£bn)	248	256	257	261	260

<sup>1</sup> Average allocated tangible equity |<sup>2</sup> Assumes the UK base rate increases to 1.75% by the end of 2022 |<sup>3</sup> Loans and advances at amortised cost |<sup>4</sup> Education, Social Housing and Local Authority |<sup>5</sup> Customer deposits at amortised cost |



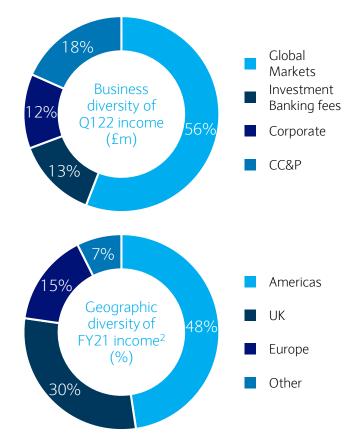
STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX

## Q122 Barclays International

RoTE of 14.8% driven by strong income growth, offset by litigation and conduct provisions

<b>Income</b> £4.8bn <i>Q121: £4.4bn</i>	<b>Costs</b> £3.0bn <i>Q121: £2.5bn</i>
Cost: income ratio 63% Q121: 56%	Impairment £101 m charge Q121: £(22)m release
Loan loss rate 28bps Q121: (7)bps	<b>PBT</b> £1.7bn <i>Q121: £2.0bn</i>
<b>RoTE</b> 14.8% <i>Q121: 17.7%</i>	Average equity <sup>1</sup> £35.1bn Q121: £32.3bn
<b>Total assets</b> £1,159bn <i>Dec-21:</i> £1,044bn	<b>RWAs</b> £245.1bn Dec-21: £230.9bn

- Income up 10%
  - Diversified income profile across businesses and geographies
  - **3% appreciation of average USD against GBP** was a tailwind to income and profits, and a headwind to impairment and costs
  - **Costs up 23%** driven mainly by litigation and conduct provisions in CIB and CC&P
- Impairment charge of £101 m reflecting a continued benign credit environment
- RWAs increased c.£14bn QoQ to £245.1bn



<sup>1</sup> Average allocated tangible equity | <sup>2</sup> BBPLC FY21 income, based on location of office where transactions were recorded | Note: Charts may not sum due to rounding. The income statement comparatives for Q121 are not materially impacted by the over-issuance of US securities under the Barclays Bank PLC US Shelf. Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £240m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |





### Q122 Barclays International: Corporate & Investment Bank

RoTE of 17.1%, with strong performances in FICC and Equities offsetting lower Investment Banking fees

<b>Income</b> £3.9bn	Costs £2.2bn	<ul> <li>CIB income up 10%</li> <li>Global Markets income up 26%: higher activity, supporting clients in volatile markets</li> </ul>		Q121 Q122 GBP basis	Q121 Q122 USD basis <sup>3</sup> 3,589	+22%
Q121: £3.6bn	Q121: £1.9bn	<ul> <li>FICC up 37%: strength in Macro (Rates, FX and EM)</li> </ul>	Global Markets income	<b>2,696 +269</b> <b>2,136</b> <b>1,052 +139</b>	1,403	+9%
Cost: income ratio	Impairment	<ul> <li>Equities up 13% : strong performance in derivatives and growth in financing</li> </ul>	(£m)	932 1.204 1,644 +379	2 1 9 6	+32%
<b>57%</b> Q121: 53%	£(33)m Q121: £(43)m	<ul> <li>Investment Banking fees down 25%, primarily due to lower activity in Equity Capital Markets<sup>2</sup></li> </ul>		FICC Equities	1,186	
DDT		<ul> <li>Corporate lending income down 39% due to higher costs of hedging and credit protection</li> </ul>	Investment	859	863	-27%
<b>PBT</b> £1.7bn <i>Q121: £1.8bn</i>	<b>RoTE</b> 17.1% <i>Q121: 17.9</i> %	<ul> <li>Transaction banking income up 19% driven by improved margins, deposit growth and higher payments volumes</li> </ul>	Banking fees income (£m)	453 416 -8%	554 336	-11%
Average equity <sup>1</sup> £30.8bn 0121: £28.2bn	Total assets £1,090bn Dec-21: £979bn	<ul> <li>Costs up 19% driven by L&amp;C provisions</li> <li>Operating costs increased 2% as investment in talent, systems and technology were partly offset by lower performance costs</li> </ul>	()	243 - 47819 163 100 +139 Advisory ■ ECM ■ DO 599 594 -1%	<mark>∕₀ 225 246</mark> ⊆M	-81% +9%
RWAs	2373011	<ul> <li>Impairment release of £33m reflecting portfolio improvements and limited wholesale loan charges</li> </ul>	Corporate	393 469 +199	/	
£213.5bn Dec-21: £200.7bn		<ul> <li>RWAs increased £12.8bn QoQ driven by regulatory changes and increased activity</li> </ul>	income (£m)	206 125 -39%		

<sup>1</sup> Average allocated tangible equity |<sup>2</sup> Source: Dealogic for the period covering 1 January to 31 March 2022 |<sup>3</sup> USD basis is calculated by translating GBP revenues by month for Q122 and Q121 using the corresponding GBP/USD FX rates | Note: The income statement comparatives for Q121 are not materially impacted by the over-issuance of US securities under the Barclays Bank PLC US Shelf. Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £240m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX	

## Q122 Barclays International: Consumer, Cards & Payments

RoTE of (1.5)% reflecting higher income more than offset by customer remediation costs relating to a legacy portfolio

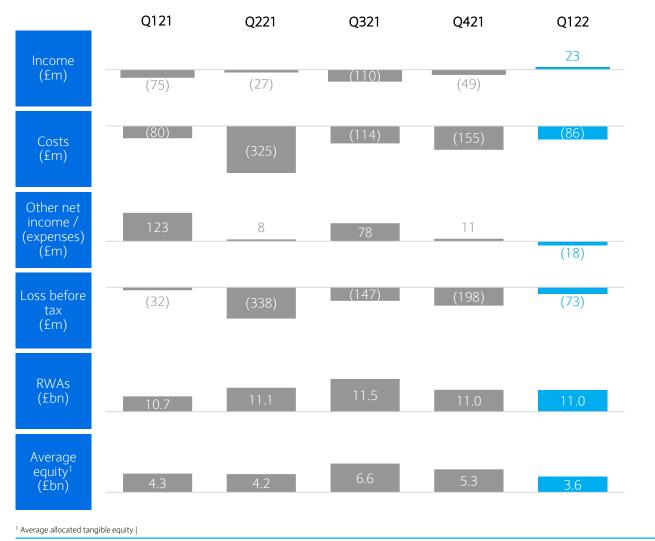
<b>Income</b> £0.9bn <i>Q121: £0.8bn</i>	<b>Costs</b> £0.8bn <i>Q121: £0.6bn</i>	<ul> <li>Income up 10%</li> <li>Payments income up 44% driven by higher turnover following the easing of lockdown restrictions since prior year</li> <li>Private Back income up 20% reflecting</li> </ul>	Total income	Q121 805 93 179	Q221 840 109 214	Q321 808 130 188	Q421 878 126 200	Q122 886 <u>134</u> 214
Cost: income ratio 88% Q121: 71%	Impairment £134m Q121: £21m	<ul> <li>Private Bank income up 20% reflecting client balance growth and improved margins</li> <li>International Cards and Consumer Bank income up 1% as higher US cards balances</li> </ul>	(£m)	533 Internatia & Consur	517 onal Cards mer Bank	490 Private E	552 Bank ∎ Pa	538 hyments
Loan loss rate 145bps <i>Q121: 27bps</i>	<b>PBT</b> £(19)m loss Q121: £220m profit	<ul> <li>Were broadly offset by higher customer acquisition costs</li> <li>Total US cards balances increased 13%</li> <li>Balance growth reflects increased spend</li> </ul>	End Net Receivables (\$bn) Merchant Acquiring	19.3 61.4	20.1 67.3	21.1 <b>70.0</b>	22.2 <b>71.5</b> 27.6	21.9 <b>71.3</b> 29.9
<b>RoTE</b> (1.5)% <i>Q121: 16.5%</i>	Average equity <sup>1</sup> £4.3bn Q121: £4.1bn	<ul> <li>Merchant acquiring volumes continue to recover following the easing of lockdown restrictions</li> <li>Costs up 36% mainly driven by customer</li> </ul>	payments processed <sup>2</sup> (£bn) mpairment (£m)	32.2 29.2 In-stor	28.2 39.1 re Onli	27.2 42.8 ne	43.9 96	41.4 134
Total assets £69.2bn Dec-21: £64.8bn	<b>RWAs</b> £31.6bn <i>Dec-21:</i> £30.2bn	portfolio and higher investment spend, including an increase in marketing costs	Deposits <sup>3</sup> (£bn)	66.0 15.3 50.7 Private	(42) 67.2 14.8 52.5 e Bank	<b>67.5</b> 15.0 52.5 Internationa	<b>69.4</b> 15.3 54.1	<b>71.4</b> 16.0 55.4 Consumer Bank

<sup>1</sup> Average allocated tangible equity |<sup>2</sup> Based on the value of transactions. Includes turnover associated with government savings products. In-store refers to all non-online transactions |<sup>3</sup> Includes deposits from banks and customers at amortised cost |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX

### Q122 Head Office



- Q122 income of £23m including:
  - One-off gain of £86m from the sale and leaseback of UK data centres, partially offset by:
  - Hedge accounting losses
  - Funding costs on legacy capital instruments
  - Negative treasury items



STRATEGY, TARGETS & GUIDANCE	ORMANCE ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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# Structural hedge



	Q420	Q121	Q221	Q321	Q421	Q122
Gross hedge contribution (£m)	377	350	341	353	371	378

<sup>1</sup> UK Pound Sterling SONIA OIS Zero 5 Year Point (Refinitiv: GBPOIS5YZ=R) |

#### Structural hedge program update

- The Group's combined gross equity and product structural hedge contribution was £378m in Q122 (Q121: £350m)
- The combined structural hedge notional as at Mar-22 was £238bn, a £10bn increase from Dec-21 and a £67bn increase from Dec-19
  - The £67bn increase in structural hedge notional is relative to an increase in Group deposits of £131bn since Dec-19
- The average duration of the structural hedge remains at close to 3 years
- Given recent moves in the yield curve and the increase in hedge notional, the structural hedge contribution in FY22 is currently expected to be materially higher than in FY21



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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### Interest rate sensitivity

Illustrative sensitivity of Group NII to a parallel shift in interest rate curves<sup>1</sup>

Impact of parallel shifts in interest rate curves (£m)	Year 1	Year 2	Year 3
25bps upward	c.275	c.375	c.525
25bps downward	c.(400)	c.(550)	c.(675)

- This analysis assumes an instantaneous 25bps parallel shift in interest rate curves and a 25bps shock to the underlying bank rate
- Around two thirds of the Group income benefit from the illustrative 25bps upward parallel shift is in BUK, with the remaining in BI
- This sensitivity is calculated using a constant balance sheet i.e. maturing business is reinvested at a consistent tenor and margin
- Actual pricing decisions may differ from the illustrative scenarios. In the event of multiple rate rises, the pass-through is likely to be higher for subsequent rate rises
- Pass-through is limited on the downward scenario, as customer rates are floored at 0% for GBP and USD deposits<sup>2</sup>, including when the downward scenario reflects negative base rates
- This analysis does not apply floors to shocked market rates, thus reflecting the impact of negative base rates on Group NII in the downward scenario
- This sensitivity is not a forecast of interest rate expectations. In the event of an interest rate change, the actual impact on Group NII may differ from that illustrated in this analysis

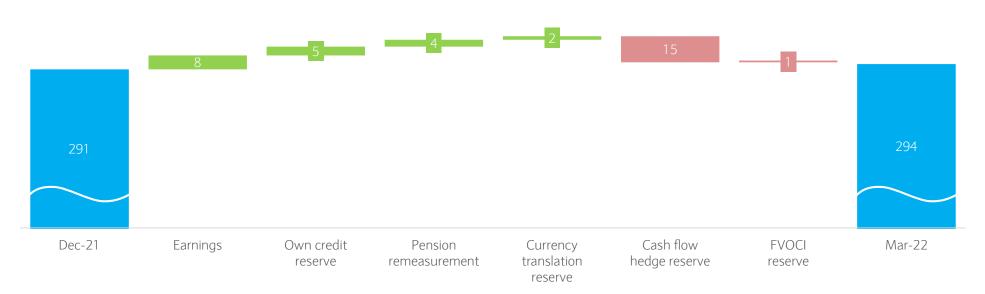
<sup>1</sup> This sensitivity is based on the modelled performance of the consumer and corporate banking book only, including the impact of both the product and equity structural hedges. It provides the absolute annual impact of a 25bps shock on Group NII over the next three years, for illustrative purposes only, and is based on a number of assumptions regarding variables which are subject to change. Such assumptions might also differ from those underlying the AEaR calculation in the Annual Report | <sup>2</sup> With regards to the relatively modest balance of EUR deposits that are currently subject to charging, no incremental pass-through of further rates reductions are assumed in the illustrative scenario |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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## QoQ TNAV per share movements

QoQ TNAV movements (pence per share)



- TNAV per share increased 3p to 294p due to
  - +8p of earnings
  - +5p own credit reserve
  - +4p pension remeasurement
  - +2p currency translation reserve due to weakening of GBP against USD and EUR of c.2% and 0.5% respectively

- Offset by:
  - -15p cash flow hedge reserve due to a decrease in the fair value of hedges as a result of an increase in the yield curve
  - -1p FVOCI<sup>1</sup> reserve



 $^1\,{\rm Fair}$  value through other comprehensive income [



# **Asset Quality**



MREL, FUNDING

& LIQUIDITY

DIVISIONS

**APPENDIX** 

**CREDIT RATINGS** 

CAPITAL

& LEVERAGE

ASSET QUALITY

PERFORMANCE



Note: Charts may not sum due to rounding

STRATEGY, TARGETS

& GUIDANCE



STRATEGY, TARGETS

& GUIDANCE

### Retaining management adjustments due to uncertainty

2022

4.3%

ASSET QUALITY

2024

3.6%

PERFORMANCE

2022

4.9%

4.7%

3.9%

4.2%

Annual

growth Quarterly

average Annual

growth Quarterly

average

UK GDP

**US GDP** 

**UK** unemployment

US unemployment

CAPITAL

& LEVERAGE

Q122 MEVs

2023

3.7%

#### Baseline macroeconomic variables (MEVs)

2024

MREL, FUNDING

& LIQUIDITY

**CREDIT RATINGS** 

2024

1.9%	5.7%	2.5%	2.0%	+0.8%	+0.2%	+0.1%	Irom Q421
4.3%	4.8%	4.5%	4.4%	+0.1%	-	+0.1%	
2.4%	4.3%	2.9%	2.4%	+0.4%	+0.3%	-	

+0.1% +0.1%

2022

Change in MEVs

2023

#### Q122 baseline UK and US MEVs have been rolled forward by one quarter from Q421

Balance sheet impairment allowance and management adjustment

3.6%

Impairment allowance (£m)	Dec-19	Dec-21	Write- offs	P&L charge	Other incl. FX	Mar-22	
Allowance pre management adjustment	6,290	4,798				4,715	
Management adjustment	340	1,486				1,323	•
Total	6,630	6,284	(458)	141	70	6,038	•
Of which on balance sheet	6,308	5,742				5,535	
Of which off balance sheet	322	542				503	•

MEVs used in Q421 results

2023

2.3%

4.5%

2.6%

3.6%

- Total Group impairment allowance reduced by £0.2bn to £6.0bn, reflecting write-offs of £458m, an impairment charge of £141m and other movements including FX
- Reduction in post-model adjustments largely due to model enhancements

& LEGAL ENTITIES

- View on uncertainty remains broadly unchanged given geopolitical backdrop and cost of living pressures
- Coverage ratios remain broadly stable across portfolios

Acknowledging geopolitical uncertainty and cost of living pressures, the impairment charge is expected to remain below pre-pandemic levels in coming quarters given reduced unsecured lending balances and appropriate coverage ratios

Note: Tables may not sum due to rounding |



		STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES
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# Mar-22 coverage ratios remain strong



	Wholesale loans			
Gross exposure (£bn)	Impairment allowance (£bn)	Co	verage ra	itio
130.3         151.7         159.9           2.4         2.8         16.3	(2011)	0.8%	0.8%	0.7%
10.4	1.0 1.2 1.1	23.2%	22.3%	19.6%
117.5 133.0 140.9	1.0	2.9%	1.6%	1.5%
	0.5 0.3 0.4 0.4 0.4	0.1%	0.3%	0.3%
Dec-19 Dec-21 Mar-22	Dec-19 Dec-21 Mar-22	Dec-19	Dec-21	Mar-22
	Total loans			
Gross exposure (£bn)	Total loans Impairment allowance (£bn)	Co	verage ra	itio
<b>345.4 367.2 377.2</b> 7.3	Impairment allowance	Co 1.8%	verage ra 1.6%	ntio 1.5%
,	Impairment allowance		-	
<b>345.4 367.2 377.2</b> 7.3 7.9 7.1 43.3	Impairment allowance (£bn)	1.8%	1.6%	1.5%
<b>345.4 367.2 377.2</b> 7.3 7.9 41.1 43.3	Impairment allowance (£bn) 6.3 5.7 5.5	<b>1.8%</b> 40.7%	<b>1.6%</b> 34.8%	<b>1.5%</b> 32.1%

Note: Charts may not sum due to rounding

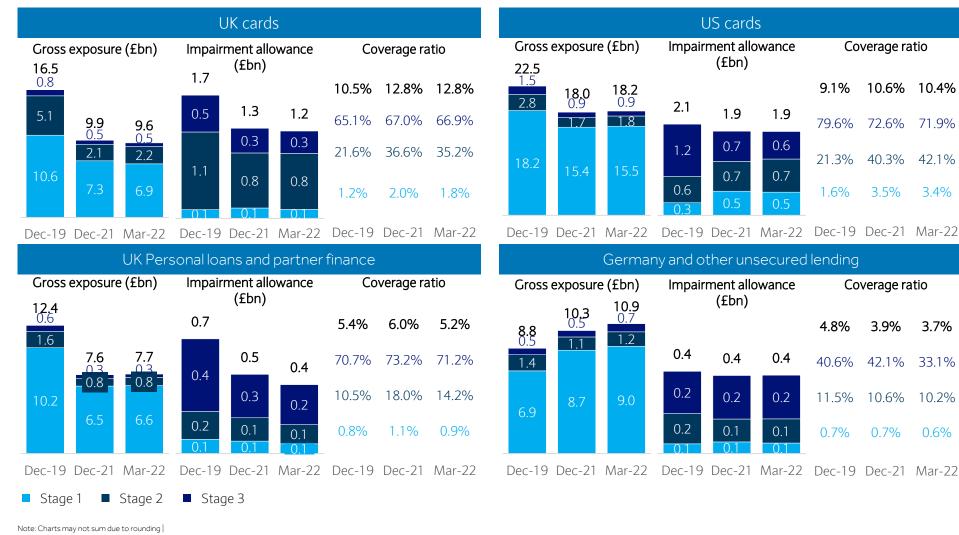


Mar-22 UK and US cards coverage ratios still meaningfully above pre-pandemic levels

MREL, FUNDING

DIVISIONS

CAPITAL



Wholesale exposures are diversified and appropriately covered, including in selected sectors

MREL, FUNDING

CAPITAL



#### Well diversified portfolio across sectors and geographies

- Majority of exposure (>65%) is to clients internally rated as Investment Grade or have a Strong Default Grade classification. Non-Investment Grade exposure is typically senior and lightly drawn
- c.30% of the book is secured, increasing to >60% for the selected vulnerable sectors
- c.25% synthetic protection provided by risk mitigation trades, increasing to >30% for some selected vulnerable sectors
- Active identification and management of high risk sectors enable actions to be taken to enhance lending criteria and reduce risk profile

- Covenants in place based on leverage, LTVs, and debt service ratios for clients in high risk sectors
- Retail top names are typically consumer staples, Investment Grade or secured against premises/subject to asset-backed loans
- Air travel tenor of lending typically with an average life of 2-4 years, senior secured for high yield counterparties and focused on top tier airlines in the UK and US
- Other Added three sectors particularly exposed to weaker consumer sentiment (driven by cost of living pressures), ongoing higher input costs and supply chain disruptions. These are Business Services, Capital Goods and Unregulated Utilities
- Given the reduction in risk to Oil & Gas clients, this sector has been removed from the selected sectors classification

<sup>1</sup> Education, Social Housing and Local Authority |<sup>2</sup> Refers to Business Services, Capital Goods and Unregulated Utilities | Note: Charts may not sum due to rounding |



STRATEGY, TARGETS

Retail portfolios in the UK and US continue to be appropriately positioned

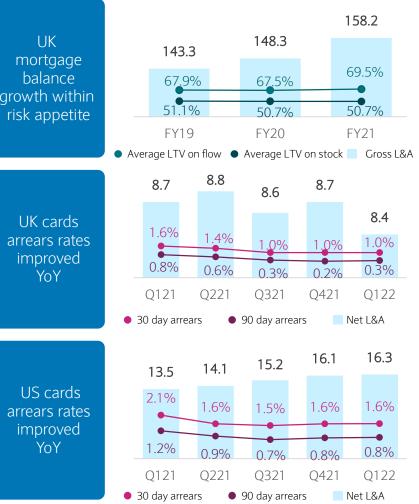
CAPITAL

& LEVERAGE

MREL, FUNDING

& LIQUIDITY

JK tgages	<ul> <li>Strong balance growth supported by elevated demand and stamp duty relief</li> <li>Arrears levels at multi-year lows</li> <li>50.7% average balance weighted LTV of mortgage book stock</li> <li>Buy-to-Let mortgages represent 13.1% of the book</li> </ul>	U mort bala growth risk ap
JK ards	<ul> <li>Balances have reduced during Q1 driven by lower lending demand and higher repayment rates</li> <li>Overall balances remain significantly below pre-pandemic levels</li> <li>Arrears rates remain stable at low levels</li> <li>Portfolio resiliently positioned against potential affordability stress</li> </ul>	UK c arrear impr Yc
US ards	<ul> <li>Portfolio remains well positioned across key segments with good risk/return balance</li> <li>Arrears remain near historical lows</li> <li>Assets trending higher YoY as US economy expands</li> <li>Continuing our focus on partnership co-brand strategy</li> </ul>	US o arrear impr Yo



DIVISIONS

& LEGAL ENTITIES

APPENDIX

CREDIT RATINGS



STRATEGY, TARGETS

& GUIDANCE

PERFORMANCE

ASSET QUALITY



# **Capital & Leverage**

STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX

QoQ CET1 ratio<sup>1</sup> movements

#### Q122 CET1 ratio of 13.8%

Capital accretion primarily offset by L&C relating to over-issuance of securities in the US and RWA growth

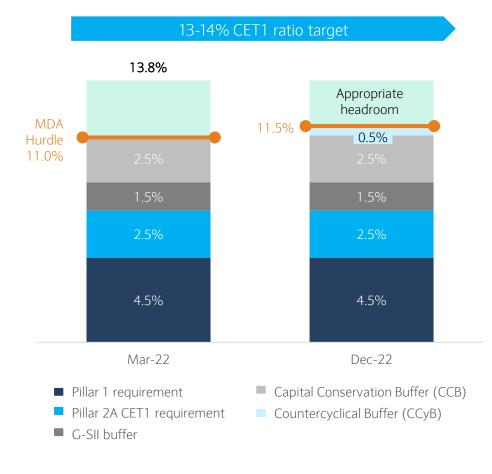
c.80bps 19bps<sup>2</sup> 6bps 31bps c.12bps relates to US overissuance hedges 13.9% 13.8% Regulatory Attributable Dividend RWA growth Dec-21 Share US **FVOCI** reserve Mar-22 buyback changes from profit accrual and other over-issuance movement 1 Jan 2022 (excluding US movements over-issuance L&C) CET1 £47.3bn (£0.2bn) £45.3bn (£1.0bn) (£1.7bn) £44.6bn £1.6bn (£0.3bn) (£0.2bn) (£0.2bn) capital RWAs £314.1bn £6.6bn £320.7bn £2.8bn £5.3bn £328.8bn

<sup>1</sup> The fully loaded CET1 ratio was 13.6% as at 31 March 2022 (14.7% as at 31 December 2021) |<sup>2</sup> Post-tax impact of £240m recognised in Q122. Total post-tax impact of £410m | Note: Charts and tables may not sum due to rounding |



# STRATEGY, TARGETS<br/>& GUIDANCEPERFORMANCEASSET QUALITYCAPITAL<br/>& LEVERAGEMREL, FUNDING<br/>& LIQUIDITYCREDIT RATINGSDIVISIONS<br/>& LEGALENTITIESAPPENDIX13-14% CET1 ratio target continues to provide appropriate<br/>headroom above evolving MDA hurdleMREL, FUNDING<br/>& LIQUIDITYDIVISIONS<br/>& LEGALENTITIESAPPENDIX

#### Illustrative evolution of minimum CET1 requirements and buffers



- **CET1 ratio target of 13-14%,** with an appropriate headroom over the MDA hurdle, which is currently 11.0%<sup>1</sup>
- Target RoTE of >10% translates to c.150bps of annual CET1 ratio accretion
- Disposal of Absa share adds c.10bps to the CET1 ratio in April
- **Pension impact of c.40bps expected in 2022.** See slide 40 for further details
- The UK countercyclical buffer (CCyB) to be re-introduced at 1% in Q422. Expect the requirements to translate at a rate of c.50% for the Group
- Estimated Basel 3.1 impact of 5-10% increase on 2021 RWA level at the point of implementation, which has been delayed to 1 Jan 2025. Introduction of Basel 3.1 may be partially mitigated by a reduction in Pillar 2A requirements
- Q122 spot leverage ratio of 5.0% and average UK leverage ratio of 4.8%

<sup>1</sup> Barclays' MDA hurdle at 11.0% reflecting the Pillar 2A requirement as per the PRA's Individual Capital Requirement | Note: Charts and tables may not sum due to rounding |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX	

#### RWAs increased QoQ driven by regulatory changes and CIB lending

RWA movements (£bn)



<sup>1</sup> FX on credit risk, counterparty credit risk and standardised market risk RWAs | Note: Charts may not sum due to rounding |



DIVISIONS

& LEGAL ENTITIES

### IFRS 9 transitional relief of c.20bps as at Mar-22

ASSET QUALITY

Constructive regulatory action in Q220 gave greater relief for Stage 1 and 2 impairments

- 75% transitional relief for modified impairment post Dec-19 applied in 2022
- Transitional relief schedule for static component per original schedule

PERFORMANCE

- Total post-tax IFRS 9 transitional relief as at Mar-22 is c.£600m or c.20bps capital, down c.20bps compared to Dec-21
  - IFRS 9 modified transitional relief applies to Stage 1 and 2 impairments
  - Transitional basis of capital remains the relevant measure for our capital adequacy assessment by regulators
  - Total post-tax IFRS 9 transitional relief reduced by c.15bps to c.25bps from 1 Jan 2022



Relief Schedule	Pre-2020	2020 onwards
2020	70%	100%
2021	50%	100%
2022	25%	75%
2023		50%
2024		25%

#### IFRS 9 Transitional relief CET1 add-back (£bn)

Note: Charts may not sum due to rounding |



STRATEGY, TARGETS

& GUIDANCE

& LEGAL ENTITIES

## Pension deficit reduction contributions

#### Potential acceleration of CET1 ratio headwinds from pension reduction contributions

- During 2019 and 2020, the UK Retirement Fund (UKRF), the Group's main pension scheme, subscribed for non-transferable listed senior fixed rate notes for £1.25bn. As a result of these transactions, the CET1 impact of the UKRF was deferred until 2023, 2024 and 2025 upon maturity of the notes
- Following the PRA's statement on 13 April 2022, Barclays is planning to unwind these transactions and to agree the terms and timing of this unwind with the UKRF Trustee as part of the next triennial actuarial valuation as at 30 September 2022. Upon unwind, this would result in a c.30bps reduction to the CET1 ratio potentially being accelerated to Q422 from 2023, 2024 and 2025
- As at 31 March 2022, the UKRF was in an accounting surplus of £4.4bn on an IAS19 basis and as at 30 September 2021 was in a funding surplus of £0.6bn
- There may also be a pension related reduction in Pillar 2A requirements in 2022 which could partially mitigate the impact of the unwind on the Group surplus capital position

Capital impact schedule per FY21 results										
Capital impact of deficit reduction contributions (£bn)	2022	2023	2024	2025	Sum 2022-25					
Based on 2019 Triennial valuation	(0.3)	(0.3)	-	-	(0.6)					
Dec-2019 £500m Senior Notes <sup>1</sup>	-	-	(0.5)	-	(0.5)					
Jun-2020 £750m Senior Notes <sup>1</sup>	-	(0.25)	(0.25)	(0.25)	(0.75)					
Capital impact (pre-tax)	(0.3)	(0.55)	(0.75)	(0.25)	(1.85)					
Capital impact (pre-tax bps) – based on Mar-22 RWAs	(9)bps	(17)bps	(23)bps	(8)bps	(56)bps					
Capital impact (approximate post-tax bps) – based on Mar-22 RWAs										

Potential accelerated capital impact schedule										
2022	2023	2024	2025	Sum 2022-25						
(0.3)	(0.3)	-	-	(0.6)						
(0.5)	-	-	-	(0.5)						
(0.75)	-	-	-	(0.75)						
(1.55)	(0.3)	-	-	(1.85)						
(47)bps	(9)bps	-	-	(56)bps						
c.(40)bps										

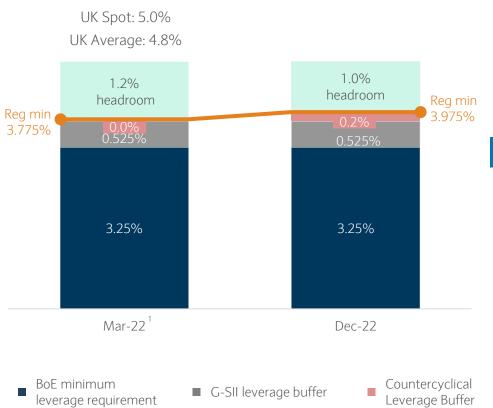
<sup>1</sup> During 2019 and 2020 the UKRF subscribed for non-transferable listed senior fixed rate notes for £1,250m, backed by UK gilts (the Senior Notes) |



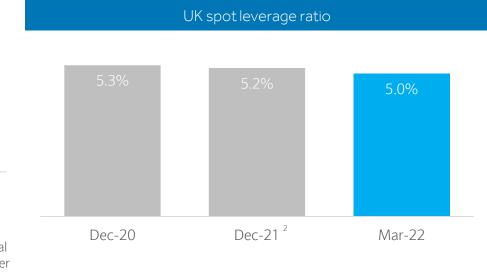
STRATEGY, TARGETS	DEDEODMANICE	ASSET QUALITY	CAPITAL	MREL, FUNDING		DIVISIONS	
& GUIDANCE	PERFORMANCE		& LEVERAGE	& LIQUIDITY	CREDIT RATINGS	& LEGAL ENTITIES	APPEN

#### Group leverage position appropriately managed

Minimum leverage requirements and buffers under the UK regime



- Q122 headroom to minimum leverage requirement of 120bps
- The RWA-based CET1 ratio is expected to remain our primary regulatory constraint through the cycle
- Following the BoE's Financial Policy Committee (FPC) and the PRA's review of the UK leverage framework, the Group now has a single UK leverage requirement from 1 Jan 2022. The requirement must be met on a daily basis



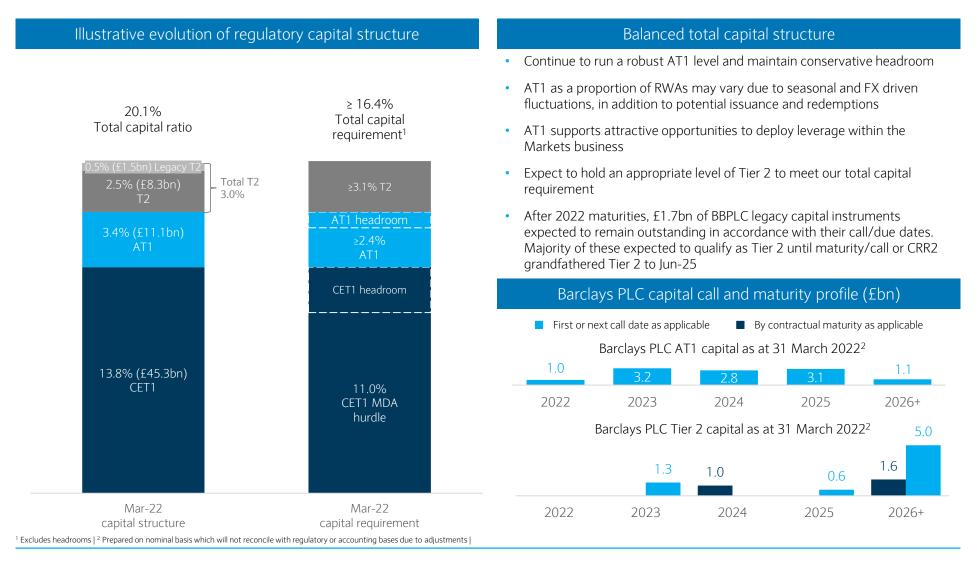
<sup>1</sup> Leverage ratio calculated applying the transitional arrangements of the CRR as amended by CRR II. This includes IFRS 9 transitional arrangements | <sup>2</sup> Financial/Capital metrics as at 31 December 2021 have been restated |



& LEGAL ENTITIES

### Capital structure well managed

Prudent headroom above Tier 1 and total capital minimums



#### **BARCLAYS**



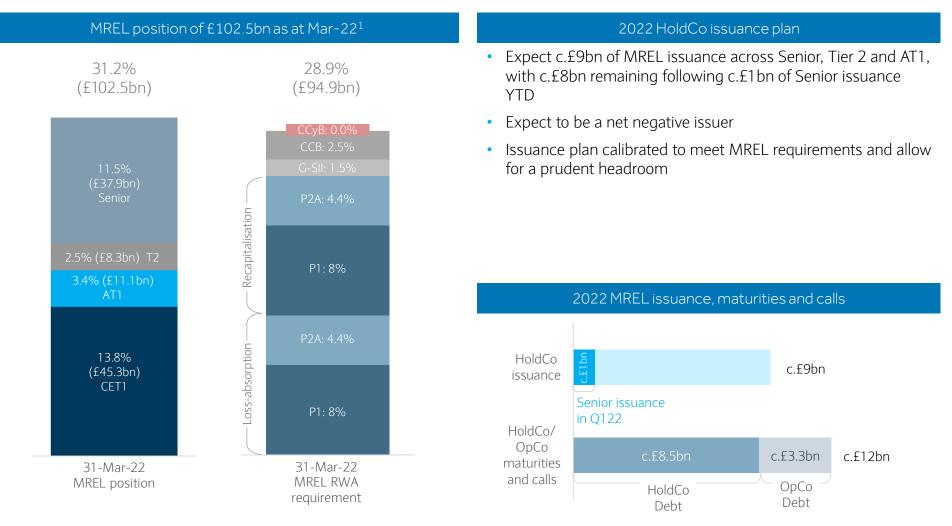
# MREL, Funding & Liquidity

DIVISIONS

& LEGAL ENTITIES

### MREL position well established

#### Expect c.£9bn of MREL issuance for 2022

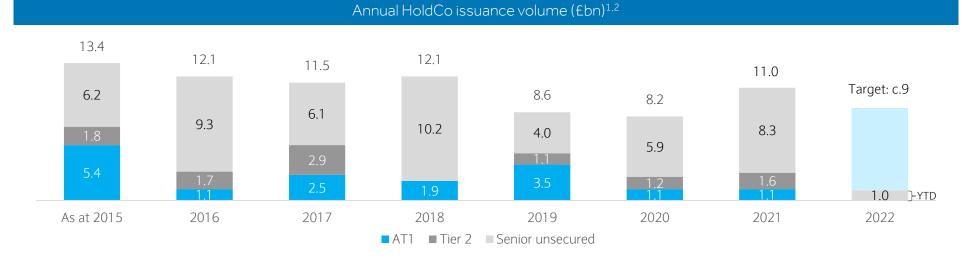


<sup>1</sup> MREL position has been calculated as a percentage of RWAs. The MREL requirement must meet the higher of the RWA or UK leverage bases. MREL position does not include subsidiary issuances that cannot be counted towards MREL from 1 Jan 2022 |

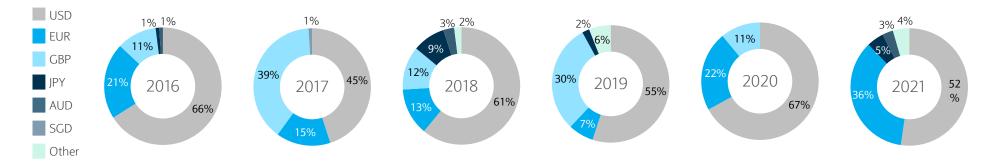


STR	RATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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#### Continue to target c.£9bn of HoldCo issuance in 2022



#### Diversified currency of HoldCo issued instruments (%)<sup>3</sup>



<sup>1</sup> Annual issuance balances based on FX rate at end of respective periods for debt accounted instruments and historical transaction rates for equity accounted instruments | <sup>2</sup> 2021 issuance includes USD 4bn Senior Unsecured and USD 400m Senior Unsecured Formosa, which constitute pre-funding for 2022 | <sup>3</sup> FX rates as at respective period ends | Note: Charts may not sum due to rounding |

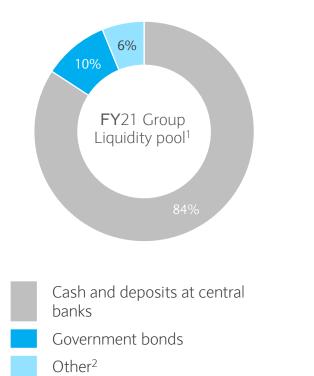


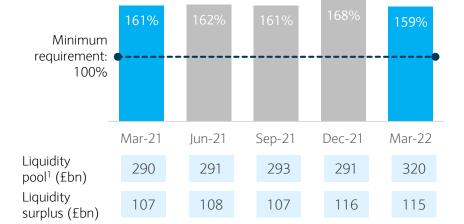
#### High quality liquidity position

Strong liquidity position, with Group LCR well above regulatory requirements

Majority of pool held in cash and deposits at central banks

Comfortably exceeding minimum requirements





- Quality of the liquidity pool remains high, with the majority held in cash and deposits with central banks, and highly rated government bonds
- The increase in liquidity pool was driven by deposit growth and an increase in wholesale funding, which were partly offset by an increase in business funding consumption
- Liquidity pool of £320bn represents 21% of Group balance sheet

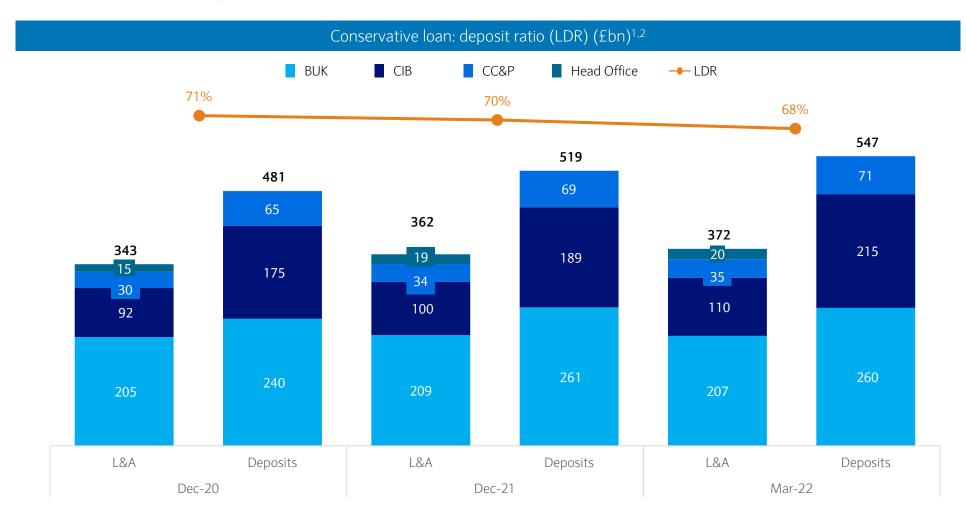
<sup>1</sup> Liquidity pool as per the Group's Liquidity Risk Appetite |<sup>2</sup> Other includes government guaranteed issuers, PSEs, GSEs, international organisations and MDBs, and covered bonds



STRATEGY, TARGETS     PERFORMANCE     ASSET QUALITY     CAPITAL     MREL, FUNDING       & GUIDANCE     PERFORMANCE     ASSET QUALITY     & LEVERAGE     Keiner (Liner)	INGS DIVISIONS APPENDIX & LEGALENTITIES
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#### Conservative loan: deposit ratio

#### Stable LDR YoY, reflecting a solid deposit base

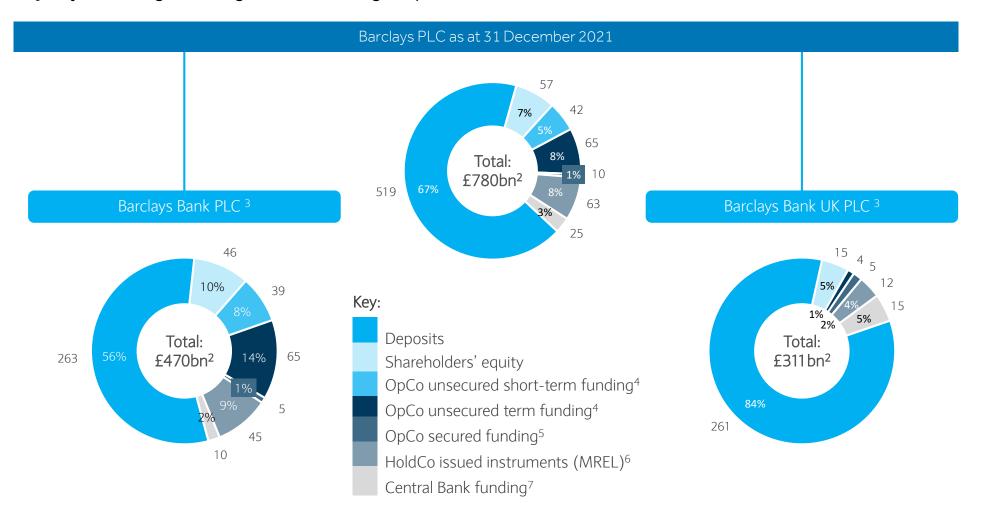


<sup>1</sup> Loan: deposit ratio is calculated as loans and advances (L&A) at amortised cost divided by deposits at amortised cost | <sup>2</sup>L&A and deposits at amortised cost, with the exception of BUK, which shows L&A to customers at amortised cost. The remaining BUK L&A is included under Head Office L&A | Note: Charts may not sum due to rounding |





Majority of funding within legal entities through deposits



1 The funding sources presented include external deposits at amortised cost, wholesale funding including public benchmark and privately placed senior unsecured notes, certificates of deposits, commercial paper, covered bonds, asset backed securities (ABS), and subordinated debt, participation in Bank of England's Term Funding Scheme, Additional Tier 1 capital instruments and shareholders' equity [2 Excludes derivative financial instruments, repurchase agreements and other similar secured borrowing, trading portfile individes subdariares, including Backadys Bank URL Cunding profile individes subdariares [4 OpCo unsecured short-term funding consists of transcenced debt with less than three years to metative [5 OpC) care distributives [5 Opc) [5 Opc) [5 Opc] [5



APPENDIX

### Wholesale funding composition as at 31 December 2021<sup>1</sup>

As at 31 December 2021 (£bn)	<1 month	1-3 months	3-6 months	6-12 months	Total <1 year	1-2 years	2-3 years	3-4 years	4-5 years	>5 years	Total
Barclays PLC (the Parent company)	)										
Senior unsecured (Public benchmark)	-	0.8	-	-	0.8	8.0	5.5	4.9	5.8	15.6	40.6
Senior unsecured (Privately placed)	-	-	-	-	-	0.1	0.1	-	-	1.0	1.2
Subordinated liabilities	-	-	-	-	-	-	0.9	-	1.5	6.8	9.2
Barclays Bank PLC (including subsid	diaries)										
Certificates of deposit and commercial paper	0.7	11.2	10.2	9.0	31.1	0.2	0.1	-	-	-	31.4
Asset backed commercial paper	2.3	4.2	0.6	-	7.1	-	-	-	-	-	7.1
Senior unsecured (public benchmark)	-	-	1.3	-	1.3	-	1.0	-0.1	-	0.4	2.6
Senior unsecured (Privately placed) <sup>2</sup>	1.2	2.1	3.1	5.3	11.7	7.1	8.6	4.6	4.0	22.5	58.5
Asset backed securities	0.1	-	-	0.5	0.6	0.1	2.0	0.1	0.3	1.4	4.5
Subordinated liabilities	-	1.1	-	1.2	2.3	-	0.1	-	0.4	0.8	3.6
Barclays Bank UK PLC (including su	bsidiaries)										
Certificates of deposit and commercial paper	2.9	0.2	0.5	-	3.6	-	-	-	-	-	3.6
Senior unsecured (Public benchmark)	-	-	-	-	-	-	-	-	-	0.2	0.2
Covered bonds	-	2.2	-	-	2.2	1.8	-	-	-	1.0	5.0
Total	7.2	21.7	15.7	16.1	60.7	16.7	18.2	10.2	12.0	49.7	167.5
Total as at 31 December 2020	5.7	15.4	9.5	12.1	42.7	15.6	16.7	12.3	10.2	47.5	145.0

<sup>1</sup> The composition of wholesale funds comprises the balance sheet reported financial liabilities at fair value, debt securities in issue and subordinated liabilities. It does not include participation in the central bank facilities reported within repurchase agreements and other similar secured borrowing. Term funding comprises public benchmark and privately placed senior unsecured notes, covered bonds, asset-backed securities and subordinated debt where the original maturity of the instrument is more than 1 year | <sup>2</sup> Includes structured notes of £47.4bn, of which £10.2bn matures within 1 year from 30 June 2021 |



# **Credit Ratings**

	STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX	
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#### Strategic priority to maintain strong ratings

Current Senior Long and Short Term ratings	Moody's	Standard & Poor's	Fitch
Barclays PLC	Baa2 Positive P-2	BBB Positive A-2	A Stable F1
Barclays Bank PLC (BBPLC)	A1 <sub>Stable</sub> P-1	A Positive A-1	A+ <sub>Stable</sub> F1
	Counterpartyrisk assessment A1/P-1 (cr)	Resolution counterparty rating A+/A-1	Derivative counterparty rating A+/Negative (dcr)
Barclays Bank UK PLC (BBUKPLC)	A1 <sup>1</sup> <sub>Stable</sub> P-1	A Positive A-1	A+ <sub>Stable</sub> F1
	Counterpartyrisk assessment Aa3/P-1 (cr)	_	Derivative counterparty rating A+/Negative (dcr)

 $^1\,{\rm Deposit\,rating}\,|$ 



STRATEGY, TARGETS	PERFORMANCE	ASSET QUALITY	CAPITAL	MRE
& GUIDANCE	PERFORMANCE	ASSETQUALITY	& LEVERAGE	&

APPENDIX & LEGAL ENTITIES

DIVISIONS

### Barclays rating composition for senior debt

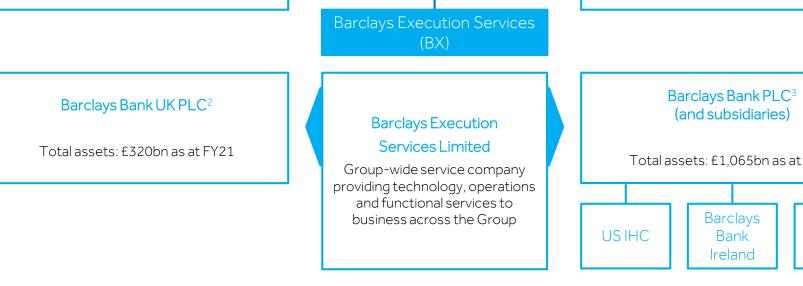
	Мо	ody's			Standard & Poor's			Fi	Fitch			
		BPLC	BBPLC	BBUKPLC		BPLC	BBPLC	BBUKPLC		BPLC	BBPLC	BBUKPLC
	Adj. Baseline Credit Assessment	baa2	baa2	a3	Stand-Alone Credit Profile		bbb+		Viability Rating <sup>2</sup>	а	а	а
	Macro profile	Strong+	Strong+	Strong+	Anchor		bbb+		Operating environment		aa to a+	
Stand-alone	Financial profile	baa1	baa2	a3	Business position		0		Company profile		a to bbb+	
rating	Qualitative	-1	-1	0	Capital and earnings		+1		Management & Strategy	a+toa-		
	Affiliate support	0	+1	0	Risk position		-1		Risk appetite		a to bbb+	
					Funding and liquidity		0 Financial profile		Financial profile	a+ to bbb+		
	Loss Given Failure (LGF)		+3	+1	Additional Loss Absorbing Capacity (ALAC)		+2	+2	Qualifying Junior Debt		+1	+1
					Group status		Core	Core				
Notching	Government Support		+1		Structural subordination	-1			GovernmentSupport			
	Government Support		+1	+1	Government support				Government support			
	Total notching	0	+4	+2	Total notching	-1	+2	+2	Total notching	0	+1	+1
Liability	Rating	Baa2	A1	A11	Rating	BBB	A	A	Rating	A	A+	A+
ratings	Outlook	POSITIVE	STA	ABLE	Outlook		POSITIVE		Outlook		STABLE	

<sup>1</sup> Deposit rating | <sup>2</sup> The component parts relate to Barclays PLC consolidated |





# **Divisions & Legal Entities**



<sup>1</sup>The Head Office division materially remains in Barclays Bank PLC and incorporates re-integrated Non-Core assets and businesses. The residual holding in BAGL (full regulatory deconsolidation effective 30 June 2018) is held in Barclays Principal Investments Limited as a direct subsidiary of BPLC |<sup>2</sup> The Barclays UK businesses are carried out by the ring-fenced bank (Barclays Bank UK PLC) and certain other entities within the Group |<sup>3</sup> The Barclays International businesses are carried out by the non ring-fenced bank (Barclays Bank UK PLC) and certain other entities within the Group

STRATEGY, TARGETS

& GUIDANCE

PERFORMANCE

#### Legal entity structure of the Group since April 2018

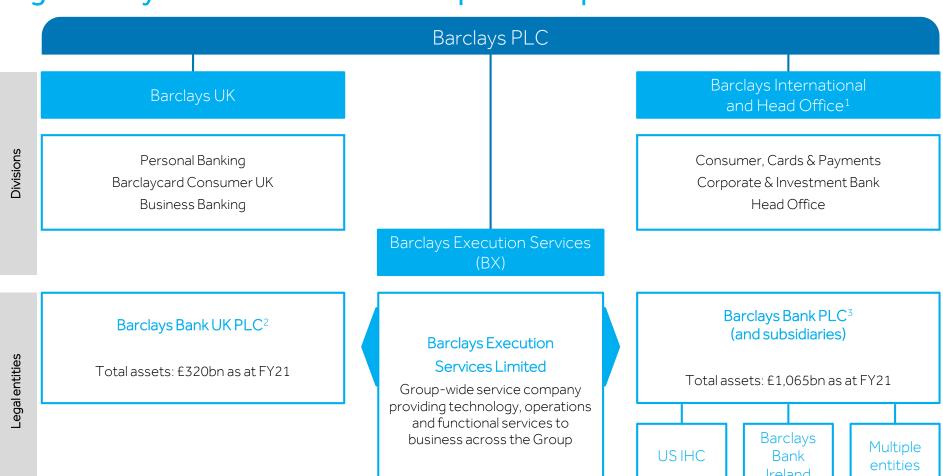
ASSET QUALITY

CAPITAL

& LEVERAGE

MREL, FUNDING

& LIQUIDITY



**APPENDIX** 

BARCLAYS

DIVISIONS

& LEGAL ENTITIES

**CREDIT RATINGS** 

STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX

#### Strong legal entity capital and liquidity positions

Continue to manage legal entity capital ratios with appropriate headroom to requirements

				Barcla	ys PLC					
		/	Accounting and re	gulated sub-group	-	<ul> <li>Accounting sub-group</li> </ul>				
Barclays Bank UK PLC (BBUKPLC) sub-group Barclays Bank PLC (BBPLC) sub-group										
Barcla Capital regulat		KUKPLC (s						nk PLC (so regulated on a		
	N regulat exist ir	bsidiaries lo material ted subsidiaries n the BBUKPLC ub-group				US IHC Capital continues to be regulated on a standalone basis by the Fed	<b>lre</b> Regulated Supervisor	ys Bank land by the Single y Mechanism he ECB	Other sub A mix of re and unre subsid	egulated gulated
BBUKPLC metrics <sup>3</sup>		FY20	H121	FY21	BE	3PLC (solo) metrics <sup>3</sup>		FY20	H121	FY21
CET1 ratio		15.6%	16.0%	15.2%	CE	T1 ratio		14.2%	13.9%	13.0%
Average UK leverage ratio		5.6%	5.6%	5.5%	CF	R leverage ratio		3.9%	3.6%	3.7%
LCR <sup>4</sup>		160%	203%	204%	LC	CR <sup>4</sup>		145%	131%	140%
Liquidity pool		£60bn	£80bn	£86bn	Lic	quidity pool <sup>5</sup>		£206bn	£211bn	£205br

<sup>1</sup> Regulation on a consolidated basis became effective on 1 Jan 2019 |<sup>2</sup> BBPLC (solo) contains additional relatively small entities that are brought into scope for regulatory solo requirements |<sup>3</sup> Capital metrics calculated based on CRR transitional arrangements, as amended by CRR II. This includes IFRS 9 transitional arrangements and the grandfathering of CRR and CRR II non-compliant capital instruments |<sup>4</sup> BBUK Group and BBPLC DoLSub liquidity coverage ratios |<sup>5</sup> Barclays Bank Group liquidity pool |



# Appendix

STRATEGY, TARGETS     PERFORMANCE     ASSET QUALITY     CAPITAL     MREL, FUNDING     CREDIT RATINGS     DIVISION       & GUIDANCE     ASSET QUALITY     CAPITAL     MREL, FUNDING     & LIQUIDITY     CREDIT RATINGS     DIVISION	APPENDIX
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#### Q122 notable items

Three months ended (£m)	Mar-22	2021 L&C re- apportionment	Mar-21	
Income				
One-off gain from the sale and leaseback of UK data centres	86		-	Head Office
Litigation & Conduct				
– Over-issuance of securities in the US <sup>1</sup>	(320)	(220)	-	CIB
- Customer remediation costs on legacy loan portfolio	(181)		-	CC&P
– Residual	(22)		(33)	Group
Litigation & Conduct across divisions	(523)		(33)	Group
Other net income				
Fair value (loss) / gain on Barclays investment in the Business Growth Fund	(18)		120	Head Office
Tax charge				
Re-measurement of UK deferred tax assets	(346)		-	Group

<sup>1</sup> Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £240m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |



STRATEGY, TARGETS	PERFORMANCE	ASSET QUALITY	CAPITAL	MREL, FU
& GUIDANCE	PERFORMANCE	ASSETQUALITY	& LEVERAGE	& LIQU

DIVISIONS

### Q122 split of payments income by division

Three months ended (£m)	Mar-22			Mar-21			% change					
	BUK	CIB	CC&P	Total	BUK	CIB	CC&P	Total	BUK	CIB	CC&P	Total
Payments	-	-	134	134	-	-	93	93	-	-	44%	44%
Barclays Cubed / Wholesale payment fees	79	72	1	151	69	59	-	128	14%	22%	-	18%
Interchange and FX fees	176	46	13	235	131	38	6	175	34%	21%	117%	34%
Total payments	255	118	148	521	200	97	99	396	28%	22%	49%	32%

Note: Tables may not sum due to rounding |



DIVISIONS

& LEGAL ENTITIES

### Q122 Group

Three months ended (£m)	Mar-22	Mar-21	% change
Income	6,496	5,900	+10%
Impairment charges	(141)	(55)	-156%
– Operating costs	(3,588)	(3,545)	-1%
– Litigation and conduct	(523)	(33)	
Total operating expenses	(4, 111)	(3,578)	-15%
Other net (expenses) / income	(10)	132	
Profit before tax	2,234	2,399	-7%
Tax charge	(614)	(496)	-24%
Profit after tax	1,620	1,903	-15%
Non-controlling interests	(1)	(4)	+75%
Other equity instrument holders	(215)	(195)	-10%
Attributable profit	1,404	1,704	-18%
Performance measures			
Basic earnings per share	8.4p	9.9p	
Rote	11.5%	14.7%	
Cost: income ratio	63%	61%	
Loan loss rate	15bps	6bps	
Balance sheet			
RWAs	£328.8bn	£313.4bn	

Note: The income statement comparatives for Q121 are not materially impacted by the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 financial and capital metrics have been restated to reflect the over-issuance of US securities under the Barclays Bank PLC US Shelf. 31 December 2021 finance and the over-issuance of US securities under the Barclays Bank PLC U



APPENDIX

### Q122 Barclays UK

Three months ended (£m)	Mar-22	Mar-21	% change
– Personal Banking	1,022	923	+11%
– Barclaycard Consumer UK	276	315	-12%
– Business Banking	351	338	+4%
Income	1,649	1,576	+5%
– Personal Banking	21	(22)	
– Barclaycard Consumer UK	(44)	(36)	-22%
– Business Banking	(25)	(19)	-32%
Impairment charges	(48)	(77)	+38%
– Operating costs	(998)	(1,036)	+4%
– Litigation and conduct	(9)	(3)	-200%
Total operating expenses	(1,007)	(1,039)	+3%
Other net income	-	-	
Profit before tax	594	460	+29%
Attributable profit	396	298	+33%
Performance measures			
RoTE	15.6%	12.0%	
Average allocated tangible equity	£10.1bn	£9.9bn	
Cost: income ratio	61%	66%	
Loan loss rate	9bps	14bps	
NIM	2.62%	2.54%	
Balance sheet			
L&A to customers at amortised cost	£207.3bn	£205.7bn	
Customer deposits at amortised cost	£260.3bn	£247.5bn	
RWAs	£72.7bn	£72.7bn	



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### Q122 Barclays International

Three months ended (£m)	Mar-22	Mar-21	% chang
Income	4,824	4,399	+10%
Impairment (charges) / releases	(101)	22	
– Operating costs	(2,505)	(2,438)	-3%
– Litigation and conduct	(513)	(21)	
Total operating expenses	(3,018)	(2,459)	-23%
Other net income	8	9	-11%
Profit before tax	1,713	1,971	-13%
Attributable profit	1,300	1,431	-9%
Performance measures			
RoTE	14.8%	17.7%	
Average allocated tangible equity	£35.1bn	£32.3bn	
Cost: income ratio	63%	56%	
Loan loss rate	28bps	(7)bps	
NIM	4.15%	3.92%	
Balance sheet			
RWAs	£245.1bn	£230.0bn	

Note: The income statement comparatives for Q121 are not materially impacted by the over-issuance of US securities under the Barclays Bank PLC US Shelf. Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £410m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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#### Q122 Barclays International: Corporate & Investment Bank

Three months ended (£m)	Mar-22	Mar-21	% chang
– FICC	1,644	1,204	+37%
– Equities	1,052	932	+13%
Global Markets	2,696	2,136	+26%
– Advisory	185	163	+13%
– Equity capital markets	47	243	-81%
– Debt capital markets	416	453	-8%
Investment Banking fees	648	859	-25%
– Corporate lending	125	206	-39%
– Transaction banking	469	393	+19%
Corporate	594	599	-1%
Total income	3,938	3,594	+10%
Impairment releases	33	43	-23%
– Operating costs	(1,921)	(1,886)	-2%
– Litigation and conduct	(318)	(1)	
Total operating expenses	(2,239)	(1,887)	-19%
Other net income	-	1	
Profit before tax	1,732	1,751	-1%
Attributable profit	1,316	1,263	+4%
Performance measures			
Rote	17.1%	17.9%	
Average allocated tangible equity	£30.8bn	£28.2bn	
Cost: income ratio	57%	53%	
Balance sheet			
RWAs	£213.5bn	£201.3bn	

Note: The income statement comparatives for Q121 are not materially impacted by the over-issuance of US securities under the Barclays Bank PLC US Shelf. Barclays has a total provision of £540m (post-tax impact of £410m) relating to this matter, £320m (post-tax impact of £410m) recognised in Q122 and £220m (post-tax of £170m) recognised in 2021 |



STRATEGY, TARGETS & GUIDANCE	PERFORMANCE	ASSET QUALITY	CAPITAL & LEVERAGE	MREL, FUNDING & LIQUIDITY	CREDIT RATINGS	DIVISIONS & LEGAL ENTITIES	APPENDIX
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#### Q122 Barclays International: Consumer, Cards & Payments

Three months ended (£m)	Mar-22	Mar-21	% change
– International Cards and Consumer Bank	538	533	+1%
– Private Bank	214	179	+20%
– Payments	134	93	+44%
Income	886	805	+10%
Impairment charges	(134)	(21)	
– Operating costs	(584)	(552)	-6%
– Litigation and conduct	(195)	(20)	
Total operating expenses	(779)	(572)	-36%
Other net income	8	8	
(Loss) / Profit before tax	(19)	220	
Attributable (loss) / profit	(16)	168	
Performance measures			
Rote	(1.5%)	16.5%	
Average allocated tangible equity	£4.3bn	£4.1bn	
Cost: income ratio	88%	71%	
Loan loss rate	145bps	27bps	
Balance sheet			
RWAs	£31.6bn	£28.8bn	



APPENDIX

## Q122 Head Office

Three months ended (£m)	Mar-22	Mar-21	% change
Income	23	(75)	
Impairment releases	8	-	
– Operating costs	(85)	(71)	-20%
- Litigation and conduct	(1)	(9)	+89%
Total operating expenses	(86)	(80)	-8%
Other net (expenses) / income	(18)	123	
Loss before tax	(73)	(32)	-128%
Attributable loss	(292)	(25)	
Performance measures			
Average allocated tangible equity	£3.6bn	£4.3bn	
Balance sheet			
RWAs	£11.0bn	£10.7bn	



RATEGY, TARGETS	PERFORMANCI
& GUIDANCE	PERFORMANCI

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### Exchange rates and share count information

Exchange rates	Mar-22	Dec-21	Mar-21	QoQ % change	YoY % change
Period end - USD/GBP	1.31	1.35	1.38	-3%	-5%
3 month average - USD/GBP	1.34	1.35	1.38	-1%	-3%
Period end - EUR/GBP	1.19	1.19	1.18	-	+1%
3 month average - EUR/GBP	1.20	1.18	1.14	+2%	+5%

Share count information	Mar-22	Dec-21	Mar-21
Period end number of shares (m)	16,762	16,752	17,223



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#### Disclaimer

#### Important Notice

The terms Barclays or Group refer to Barclays PLC together with its subsidiaries. The information, statements and opinions contained in this presentation do not constitute a public offer under any applicable legislation, an offer to sell or solicitation of any offer to buy any securities or financial instruments, or any advice or recommendation with respect to such securities or other financial instruments.

#### Information relating to:

- regulatory capital, leverage, liquidity and resolution is based on Barclays' interpretation of applicable rules and regulations as currently in force and implemented in the UK, including, but not limited to, CRD IV (as amended by CRD V applicable as at the reporting date) and CRR (as amended by CRD II applicable as at the reporting date) and CRR (as amended by CRR II applicable as at the reporting date) texts and any applicable delegated acts, implementing acts or technical standards and as such rules and regulations form part of UK law pursuant to the EU (Withdrawal) Act 2018 (as amended). On 31 March 2022, the temporary transitional powers (TTP) available to UK regulators to delay or phase-in on-shoring of EU legislation into UK law ended with full compliance of the on-shored regulations required from 1 April 2022. All such regulatory requirements are subject to change and disclosures made by the Group will be subject to any resulting changes as at the applicable reporting date;
- MREL is based on Barclays' understanding of the Bank of England's policy statement on "The Bank of England's approach to setting a minimum requirement for own funds and eligible liabilities (MREL)" published in December 2021, updating the Bank of England's approach to setting a minimum requirement for own funds and eligible liabilities (MREL)" published in December 2021, updating the Bank of England's June 2018 policy statement, and its MREL requirements communicated to Barclays by the Bank of England. Binding future MREL requirements remain subject to change including at the conclusion of the transitional period, as determined by the Bank of England, taking into account a number of factors as described in the policy, along with international developments. The Pillar 2A requirement is also subject to at least annual review;
- future regulatory capital, liquidity, funding and/or MREL, including forward-looking illustrations, are provided for illustrative purposes only and are not forecasts of Barclays' results of operations or capital position or otherwise. Illustrations regarding the
  capital flight path, end-state capital evolution and expectations and MREL build are based on certain assumptions applicable at the date of publication only which cannot be assured and are subject to change.

#### Forward-looking Statements

This document contains certain forward-looking statements within the meaning of Section 21E of the US Securities Exchange Act of 1934, as amended, and Section 27A of the US Securities Act of 1933, as amended, with respect to the Group. Barclays cautions readers that no forward-looking statement is a guarantee of future performance and that actual results or other financial condition or performance measures could differ materially from those contained in the forward-looking statements. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements sometimes use words such as 'may', 'will', 'seek', 'continue', 'aim', 'anticipate', 'projected', 'expect', 'estimate', 'intend', 'plan', 'goal', 'believe', 'achieve' or other words of similar meaning. Forward-looking statements can be made in writing but also may be made verbally by members of the management of the Group (including, without limitation, during management presentations to financial analysts) in connection with this document. Examples of forward-looking statements include, among others, statements or quidance regarding or relating to the Group's future financial position, income growth, assets, impairment charges, provisions, business strategy, capital, leverage and other regulatory ratios, capital distributions (including dividend pay-out ratios and expected payment strategies), projected levels of growth in the banking and financial markets, projected costs or savings, any commitments and targets (including, without limitation, environmental, social and governance (ESG) commitments and targets), estimates of capital expenditures, plans and objectives for future operations, projected employee numbers, IFRS impacts and other statements that are not historical fact. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances. The forward-looking statements speak only as at the date on which they are made. Forward-looking statements may be affected by a number of factors, including, without limitation: changes in legislation, the development of standards and interpretations under IFRS, including evolving practices with regard to the interpretation and application of accounting and regulatory standards, emerging and developing ESG reporting standards, the outcome of current and future legal proceedings and regulatory investigations, future levels of conduct provisions, the policies and actions of governmental and regulatory authorities, the Group's ability along with governments and other stakeholders to measure, manage and mitigate the impacts of climate change effectively, environmental, social and geopolitical risks, and the impact of competition. In addition, factors including (but not limited to) the following may have an effect: capital, leverage and other regulatory rules applicable to past, current and future periods; UK, US, Eurozone and global macroeconomic and business conditions; the effects of any volatility in credit markets; market related risks such as changes in interest rates and foreign exchange rates; effects of changes in valuation of credit market exposures; changes in valuation of issued securities; volatility in capital markets; changes in credit ratings of any entity within the Group or any securities issued by such entities; the direct and indirect consequences of the Russia-Ukraine War on European and global macroeconomic conditions, political stability and financial markets; direct and indirect impacts of the coronavirus (COVID-19) pandemic; instability as a result of the UK's exit from the European Union (EU), the effects of the EU-UK Trade and Cooperation Agreement and the disruption that may subsequently result in the UK and globally; the risk of cyber - attacks, information or security breaches or technology failures on the Group's reputation, business or operations; and the success of future acquisitions, disposals and other strategic transactions. A number of these influences and factors are beyond the Group's control. As a result, the Group's actual financial position, future results, capital distributions, capital, leverage or other regulatory ratios or other financial and non-financial metrics or performance measures or ability to meet commitments and targets may differ materially from the statements or guidance set forth in the Group's forward-looking statements. Additional risks and factors which may impact the Group's future financial condition and performance are identified in Barclays PLC's filings with the SEC (including, without limitation, Barclays PLC's Annual Report on Form 20-F for the fiscal year ended 31 December 2021), which are available on the SEC's website at www.sec.gov.

Subject to Barclays' obligations under the applicable laws and regulations of any relevant jurisdiction (including, without limitation, the UK and the US), in relation to disclosure and ongoing information, we undertake no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

#### Non-IFRS Performance Measures

Barclays management believes that the non-IFRS performance measures included in this document provide valuable information to the readers of the financial statements as they enable the reader to identify a more consistent basis for comparing the businesses' performance between financial periods and provide more detail concerning the elements of performance which the managers of these businesses are most directly able to influence or are relevant for an assessment of the Group. They also reflect an important aspect of the way in which operating targets are defined and performance by Barclays management. However, any non-IFRS performance measures in this document are not a substitute for IFRS measures and readers should consider the IFRS measures as well. Non-IFRS performance measures are defined and reconciliations are available on our results announcement for the period ended 31 March 2022.

